

TEAM MOBILE

Tackling the T-Mobile HR Case Competition

Presented by
Zoe Cai, Lizeth Chiprez, Lucia Ehimika,
Lucerna Huayanay & Ahmar Reza

April 7, 2016

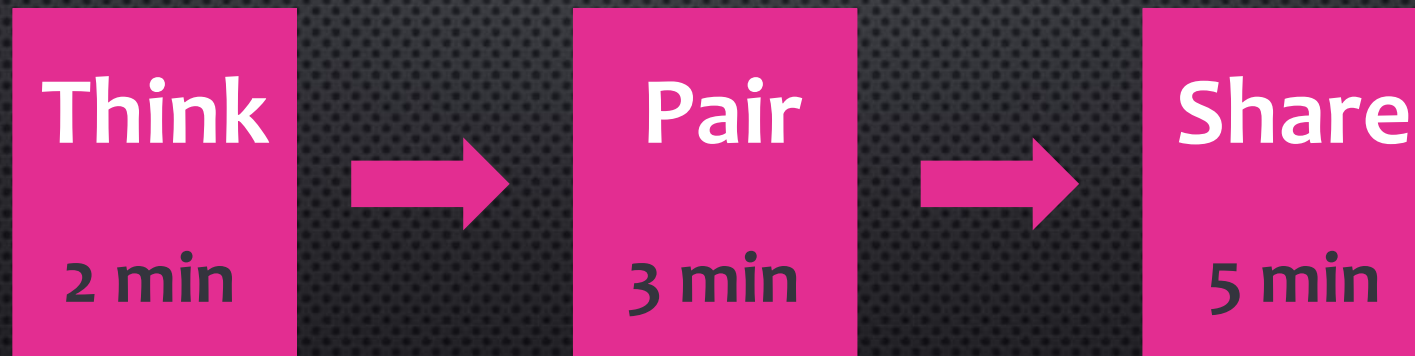


UCLAAnderson
SCHOOL OF MANAGEMENT

...T...Mobile...

Think - Pair - Share

- Define “quality of hire”
- How you would measure “quality of hire” using people data?



Our approach



- **Understand T-Mobile's HR challenge**
 - > 15 mins AMA (ask me anything)
 - > build framework
- **Research and data analysis**
 - > divvy up work among team members
 - > compare with other HR models
 - > align with T-Mobile's "Un-Carrier" strategy
- **Recommendation and presentation**
 - > J-Mojo and T-Mojo model
 - > use of technology tools: app, social media
 - > performance measurements

Defining quality of hire is the next step to truly unleash T-Mobile's potential and drive towards its business goals.

Situation

In 2013, T-Mobile launched its Un-carrier campaign to transform its business. This campaign ignited a transformation of its people practices.

Trigger

With the implementation of Re-Charge, AMP, Rethink Talent, and Employee Voice, T-Mobile now seeks to define and understand the **quality of its hires** to truly unleash its potential while driving towards its business goals.

Key Recommendation

T-Mobile should leverage people data during the pre-and-post hire stages to measure current and future quality of hires.

Tools:

Realigned framework: *J-Mojo + T- Mojo = Magenta Mojo*
Redesigned data collection: BeMagenta Mobile App



At T-Mobile, a quality hire is Magenta.

Job Mojo + T-Mobile Mojo = Magenta (Quality Hire)

J-Mojo

The candidate has the knowledge, skills, and ability to rock it now and in the future.

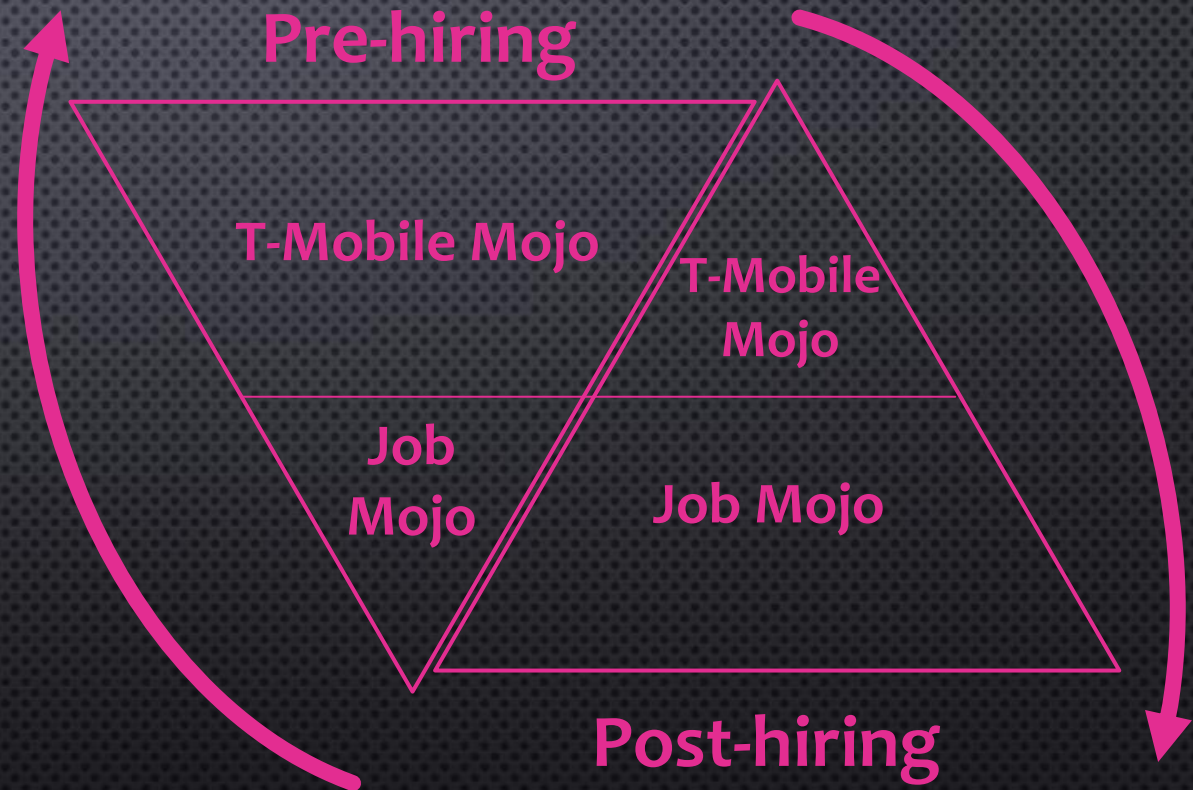
T-Mojo

The candidate will thrive in the T-Mobile culture. We look for (1) boldness, (2) customer passion, (3) a drive for results, and (4) growth potential.

T-Mojo & J-Mojo are weighted differently in the pre-and-post hiring processes.

Pre-and-Post- Hiring Ecosystem

Pre-hiring practices are reinforced by post-hiring metrics.



Utilize post-hire J-Mojo score to build real-time, rock star profiles.

Rock Star Profile: Senior Software Manager

Tenure in current role: 5.6



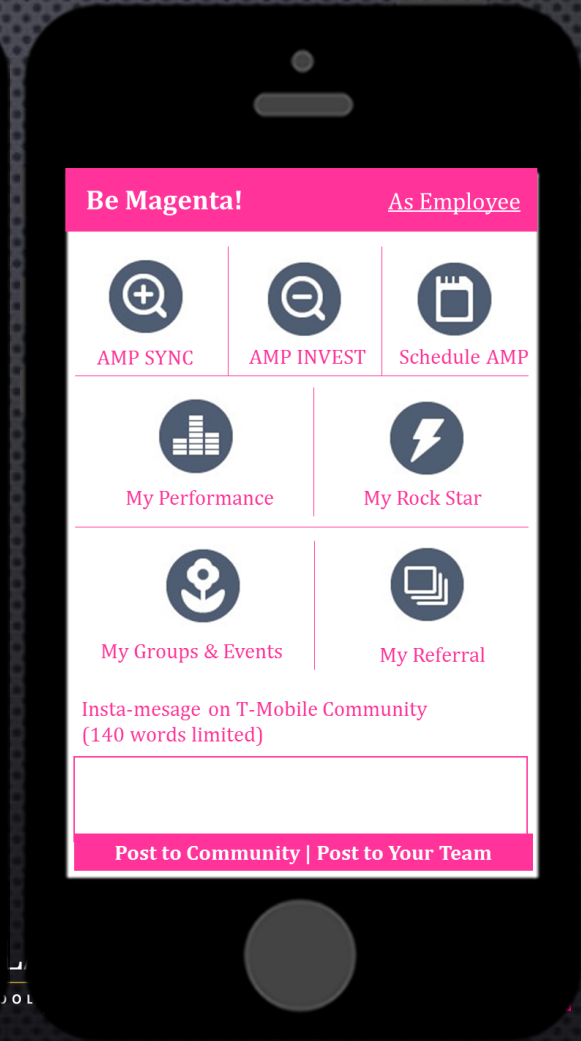
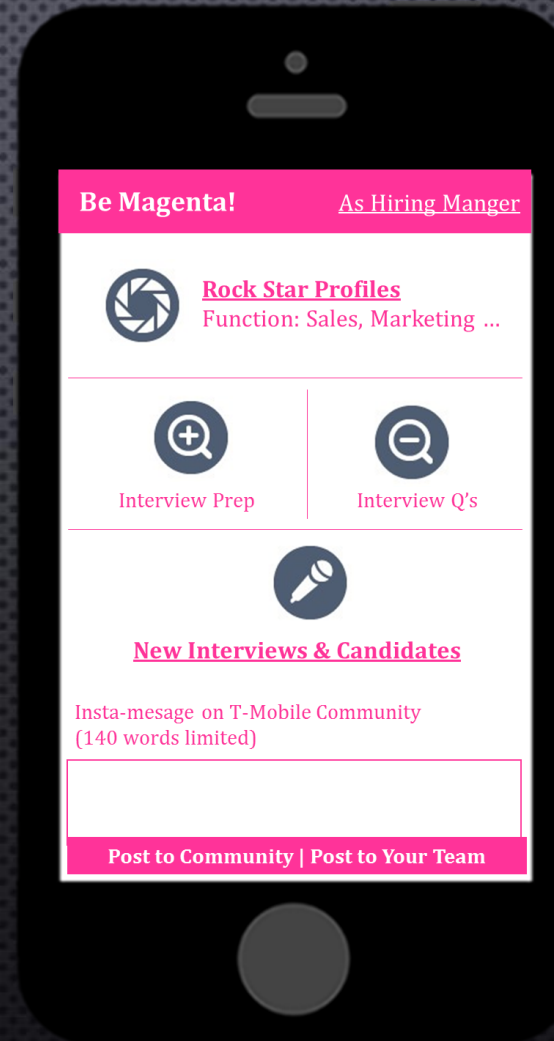
Job satisfaction: 8.2



Competency in current role: 7.8



Type of training received (Keywords):



Success can be measured by subscriber and revenue growth.

Short-Term

- Employee attrition rate
- Performance ratings
- Employee job satisfaction

Long-Term

- Number of subscribers per employee
- Profit per employee



...T-Mobile...

What we look for

We want hiring processes to be

- Personalized
- Simple and transparent
- Accessible and mobile friendly
- Authentic: social media presence



Thank you